

21st Century Strategy: Militarized Europe, Globalized NATO

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With the Strategic Arms Reduction Treaty (START) on the Reduction and Limitation of Strategic Offensive Arms expiring last December 5 and its successor held up almost three months in large part because of U.S. missile shield provocations in recent weeks, the North Atlantic Treaty Organization is forging ahead with the formulation and implementation of a new Strategic Concept.

On February 5 Russia unveiled its new military doctrine, which identified further NATO expansion eastward to its frontier and American and NATO interceptor missile deployments on and near its borders as the "main external threats of war." [1]

On February 23 NATO held its fourth seminar on the new – 21st century – Strategic Concept decided upon at the sixtieth anniversary summit in April of 2009 in Strasbourg, France and Kehl, Germany. After previous meetings in Luxembourg, Slovenia and Norway, the final – and far most important – meeting was held in Washington, DC. Entitled Strategic Concept Seminar on Transformation and Capabilities, it was conducted at the National Defense University in the nation's capital.

The Strategic Concept endorses expansion of the bloc deeper into the Balkans and the former Soviet Union, broadening global partnerships outside the Euro-Atlantic zone and consolidating an interceptor missile system to cover all of Europe as a joint U.S. and NATO project.

Russian concerns and NATO designs are at complete loggerheads, which accounts for among other problems a new START agreement remaining in limbo. And for Russia's new military doctrine.

The results of the four seminars, masked as deliberative proceedings and even public information forums when in fact all important matters were decided years in advance, will be presented to NATO Secretary General Anders Fogh Rasmussen on May 1 and formally adopted at the NATO summit in Lisbon, Portugal this November.

The meetings that matter, those in the American capital where the White House and the Pentagon are situated, were presided over by former U.S. secretary of state Madeleine Albright and former chief executive officer of Royal Dutch Shell Jeroen van der Veer and their Group of Experts, alternatively Wise Men. The speakers at the Washington seminar included the U.S. foreign policy triumvirate of Secretary of Defense Robert Gates, Secretary of State Hillary Clinton and National Security Adviser James Jones, the last NATO's Supreme Allied Commander from 2003-2006. Other talks were given by the same principals on the preceding evening.

The U.S. permanent representative to NATO, Ivo Daalder, and Alliance chief Rasmussen also gave presentations.

Gates demanded the world's only true military bloc and certainly the sole one currently involved in a war "uphold the long legacy that has made NATO the most successful military alliance in history." [2]

All the American speakers laid particular emphasis on NATO's Article 5, in effect a mutual assistance provision for armed conflicts.

Robert Gates: "Few would have imagined that the first invocation of Article 5 in the alliance's history would follow an attack on the United States homeland by a non-state entity based in a nation far beyond NATO's traditional borders...."

"[T]he Strategic Concept must be clear that Article 5 means what it says: an attack on one is an attack on all. The concept also must go further to strengthen Article 5's credibility with a firm commitment to enhance deterrence through appropriate contingency planning, military exercises, and force development."

Hillary Clinton: "I want to reaffirm as strongly as I can the United States' commitment to honor Article 5 of the NATO treaty. No Ally – or adversary – should ever question our determination on this point. It is the bedrock of the Alliance and an obligation that time will not erode." [3]

Ivo Daalder: "Article 5 of the North Atlantic Treaty, which says that an attack against one is an attack against all, remains the bedrock of the alliance. And in order to have that Article 5 operate effectively in the world that we live in today, we need the deployability of forces, we need the ability for forces to move from different places across territory, we need to be prepared through exercising and planning to show and ensure that NATO is prepared to confront the threats that we face...." [4]

James Jones went even further in stating "NATO must be more lean, agile, and flexible to effectively address the security challenges before it. NATO must move beyond its doctrine of static defense of the 20th Century to become a more proactive Alliance for the modern era."

"NATO must be prepared to address, deny, and deter the full spectrum of threats, whether emanating from within Europe, at NATO's boundaries, or far beyond NATO's borders." [5]

NATO and American officials were equally unequivocal on the deployment of global interceptor missile facilities in Europe and beyond. NATO chief Anders Fogh Rasmussen said "Clearly, the development of a common Missile Defence capability will be more efficient and more cost effective if it is developed in common." [6]

More specifically, he said that "missile defence has become a strategic imperative. To my mind, missile defence makes the most sense in an Alliance context. That way, you get forward-based sensors and infrastructure. Allied defence systems can fill the gaps in the US system's coverage." [7]

Daalder linked that project with NATO's Article 5:

In his words, it is necessary "to make territorial missile defense a mission of this alliance, a mission to defend against a new kind of armed attack, that which arrives on ballistic missiles, whether these weapons come from Iran and hit Western Europe or North Korea and towards North America. In both instances, they would be a responsibility for Article 5 to be dealt with."

Specifically mentioning the "120-some-thousand troops" from fifty nations serving under NATO command in Afghanistan and ongoing NATO naval operations in the Gulf of Aden and the Horn of Africa, he added: "Those are the kinds of operations that we are engaged in, that we are likely to continue to engage in, some of which will follow under Article 5. A defense against ballistic missile attack – even those of ballistic missiles come from very far if they attack NATO territory – would be an Article 5 contingency."

Daalder came to his current post as U.S. ambassador to NATO from being Senior Fellow at the Brookings Institution and before that director for European Affairs on the National Security Council from 1995-1996, where he was responsible for the Clinton administration's Bosnia policy.

He was an avid supporter of and advocate for the wars against Yugoslavia in 1999 – coauthoring a 2000 book titled Winning Ugly: NATO's War to Save Kosovo – against Iraq in 2003 and against Afghanistan from 2001 to the present.

In his years at Brookings he co-authored a number of articles with James Goldgeier, a Senior Fellow at the Council on Foreign Relations, including a 2006 piece called "For global security, expand the alliance" which stated "since the challenges NATO faces are global, its membership should be as well."

The authors added "NATO must become larger and more global by admitting any democratic state that is willing and able to contribute to the fulfillment of the alliance's new responsibilities.

"NATO's ability to bring together countries with similar values and interests to combat global problems is constrained by the exclusively trans-Atlantic character of its membership. Other democratic countries share NATO's values and many common interests – including Australia, Brazil, Japan, India, New Zealand, South Africa and South Korea – and all of them can greatly contribute to NATO's efforts by providing additional military forces or logistical support to respond to global threats and needs." [8]

In the same year Daalder and Goldgeier wrote an article for Foreign Affairs, the publication of the Council on Foreign Relations, entitled "Global NATO." In contents included the contention that "the North Atlantic Treaty Organization has gone global" and that its alleged "forward defense often requires a global military reach." [9]

The new Strategic Concept, in addition to codifying a 21st century and expeditionary NATO (the terms are those of Alliance officials and advocates), will fully launch global NATO, the world's first international military axis.

The project promoted by Daalder and his colleagues since the early 1990s is to be brought

to fruition. He was given his post last year to assist in achieving that objective.

In the tendentious journalism he practiced in the pages of major U.S. dailies and journals while senior fellow at the Brookings Institution from 1998-2009 Daalder frequently criticised the ineffectuality of the United Nations, and his program for a global NATO – his exact term, recall – is meant not to supplement but to supplant the UN. [10]

Madeleine Albright, who delivered the opening and closing remarks at the February 23 Strategic Concept seminar, has similarly derogated the role of the UN; she who was U.S. ambassador to the organization from 1993 to 1997 when she led the successful effort to depose UN Secretary-General Boutros Boutros-Ghali in 1997 after conspiring behind his back with Kofi Annan to obtain UN authorization for NATO's bombing of Bosnian Serb positions in August and September of 1995. (The following month Annan was appointed UN special envoy to NATO.)

In speaking of "our vision for a revitalized Alliance for the 21st century," Hillary Clinton celebrated Albright's efforts throughout the post-Cold War period in her address in Washington on February 22: "She helped bring some of the countries represented here tonight into NATO in the late 1990s – an effort that many questioned at the time but which I believe has proven to be a major success. She played a central role in developing NATO's last Strategic Concept eleven years ago."

The vision of what NATO is to become in the new millennium was officially disclosed by Secretary General Anders Fogh Rasmussen on February 7 at the annual Munich Security Conference. He unabashedly called for a global NATO.

Ahead of the Strategic Concept meeting in Washington, he urged that "NATO can be the place where views, concerns and best practices on security are shared by NATO's global partners. And where ... we might work out how to tackle global challenges together." [11]

His view was seconded by Madeleine Albright, who said "I think we are talking about how we can have some coordinating mechanism for all the various organizations that exist in the world." Raising a rhetorical question as to "which organization can make the biggest difference," she answered it with "While I am a great admirer of the United Nations, I know what it can and cannot do." [12]

A Russian news source responded eleven days later by revealing "NATO's new strategy authorizing the alliance to use force in any part of the globe arouses deep concern in Moscow.

"Foreign Minister Sergei Lavrov has said this strategy contradicts the United Nations' Charter."

Russia's Lavrov warned that with the Alliance's new Strategic Concept "NATO's sphere of interests may cover the entire world." [13]

That is precisely what the new doctrine and policy is designed to effect and what Rasmussen, Albright, et al. bluntly state its intention to be. The United Nations and international law will take a back seat to global NATO.

NATO "is working on a new military strategy which will let the alliance...use force globally,"

of which Russia Foreign Minister Lavrov said "It does not fully comply with the UN Charter, and, of course, raises our concerns." [14]

Not only does the Western military bloc's plans to undermine, supersede and ultimately scrap the entire post-World War II international diplomatic and security order "not fully comply with the UN Charter," it is a direct attack on it.

The new concept also reiterates and intensifies the complete militarization of Europe, the retention of U.S. nuclear arms and the stationing of missile shield components there and the deployment of the continent's troops to war zones abroad. 35 of 41 European nations have deployed troops to Afghanistan on NATO's behest, for example. [15]

It also advocates the right of the North Atlantic military bloc to intervene anywhere in the world and is increasingly reviving discussion of activating its Article 5 provision for confrontation with Russia in Europe and the South Caucasus.

Earlier this month Belgian Prime Minister Belgian Yves Leterme stated that his nation and Germany, Luxembourg, the Netherlands and Norway would issue a joint declaration urging consideration of the removal of U.S. nuclear weapons in Europe. Belgium, Germany and the Netherlands are among five NATO countries housing the warheads, the others being Italy and Turkey. [16]

Nevertheless NATO's position is to support the continued basing of American nuclear weapons, and the bloc will defer to Washington's 2010 Nuclear Posture Review, scheduled to be submitted to Congress last December but delayed for several months.

NATO is the Pentagon's nuclear Trojan horse in Europe.

After the founding of the North Atlantic Treaty Organization in April of 1949 – four months before the Soviet Union successfully tested its first atomic bomb – the U.S. began to station nuclear weapons in Europe, as many as 7,300 by the early 1970s. [17]

The Pentagon retains as many as 350 nuclear weapons in the five nations mentioned above, a full twenty years after the end of the Cold War.

At the Strategic Concept seminar on February 23 in Washington Ivo Daalder repeated the sixty-year NATO position on nuclear weapons in stating, "We need to continue to rely on a deterrence based on a mix of conventional and nuclear forces."

He also linked three integral components of NATO's now global strategy – the threat to employ nuclear weapons, a worldwide interceptor missile system and the bloc's Article 5 war clause – in asserting that "we need, in the new environment, to make territorial missile defense a mission of this alliance, a mission to defend against a new kind of armed attack, that which arrives on ballistic missiles, whether these weapons come from Iran and hit Western Europe or North Korea and towards North America. In both instances, they would be a responsibility for Article 5 to be dealt with."

To underscore the point – that NATO would marshal the combined military might of its 28 member states in Europe and North America in alleged defense of any member requesting it – he added, "A defense against ballistic missile attack – even those of ballistic missiles come from very far if they attack NATO territory – would be an Article 5 contingency."

"We would like the alliance to embrace the notion that the territorial defense of our – of – that territorial missile defense is a mission of NATO and therefore ought to be a fundamental part of what NATO does on a day-to-day basis. Whether that's in the Strategic Concept or is a separate decision at the Lisbon summit is less important. Article 5 is going to be in the Strategic Concept. Ballistic missiles that are directed at the territory of a NATO state would be an armed attack and therefore fall under the definition of Article 5.

"We believe NATO should be in the business of missile defense. The United States has offered its new approach to missile defense as its U.S.-funded contribution to a NATO system. And we hope that by Lisbon [the NATO summit in November], the entire alliance will embrace this as a mission and we move forward together in defending against the threats that are out there in the 21st century."

Defense Secretary Gates spoke in the same vein: "The threat from rogue nations is real – in particular Iran, which is focusing its efforts on short-and-medium-range missiles that could strike most of Europe. Last year, the Obama administration announced a new plan for missile defense in Europe – a phased, adaptive approach that will give us real capabilities in a shorter period of time than the previous plan. We consider this a U.S.-funded contribution to NATO missile defense, which is critical to the collective-defense mission...."

Collective defense, sometimes deemed collective self-defense, are the NATO codewords for activating Article 5 and ordering all members to respond militarily to a threat – real or fancied – to one or more members.

Clinton followed suit in stating "Missile defense, we believe, will make us safer because, clearly, we see a threat. We see a threat that is emanating from the Middle East and we see a threat that can only be addressed in the spirit of collective defense."

Targeting the same countries earlier identified by Daalder (two of the three so-called axis of evil nations identified as such by former president George W. Bush), she said, "nuclear proliferation and the development of more sophisticated missiles in countries such as North Korea and Iran are reviving the specter of an interstate nuclear attack. So how do we in NATO do our part to ensure that such weapons never are unleashed on the world?"

In no manner does Iran raise the "specter of an interstate nuclear attack" and Clinton knew that. But it is the pretext required by the U.S. and NATO to base interceptor missile sites along Russia's western borders from the Baltic Sea to the Black Sea.

The excuse needed to support Clinton's demand that, more than twenty years since the dismantling of the Berlin Wall, NATO members still "need to invest in deterrence, nuclear deterrence as well as missile defense...."

The U.S. nuclear shield, linked with NATO's Article 5, is being extended from Europe to Asia, the Middle East and ultimately the entire world. Global nuclear NATO.

In keeping with the conference held on NATO's new Strategic Concept in London last October 1, hosted by Lloyd's of London, in which the bloc's Secretary General Rasmussen identified no less than seventeen nominal threats – all of them non-military in nature and all of them without geographical limitations – that NATO was prepared to respond to, [18] the Washington conference also highlighted the boundless and timeless mandate that NATO was arrogating to itself.

Rasmussen's speech on February 23 included these observations:

"We must face new challenges. Terrorism, proliferation, cyber security or even climate change will oblige us to seek new ways of operating.

"As we deploy in operations with over 40 participating countries – Allies as well as partners – we have to move beyond a multinational force to become a truly unified force – a force where information and capabilities are shared among all to the benefit of all, and to get the job done.

"I have decided to establish a new division at NATO Headquarters to deal with new threats and challenges. Naturally Allied Command Transformation will be a key partner for this new division, which will become operational after the summer." [19]

The previous evening Rasmussen spoke at Georgetown University in Washington, DC and elaborated on the Alliance's Article 5 in practice rather than just in theory:

"The problems of the 21st century can only be solved multilaterally. And there is no stronger, more effective framework for that cooperation than NATO. But did you know that, on September 12th, all of America's Allies in NATO declared that they considered this attack on America as an attack on them as well? Did you know that NATO sent aircraft to patrol the skies here in the United States? Did you know that all NATO countries put their ports and airfields at US disposal for the operation into Afghanistan? Or that most of them sent Special Forces, alongside US soldiers, in the initial military response?

"44 countries have soldiers in Afghanistan, under NATO command. Sharing the risks, the costs and the burdens with the United States. The non-US members make up 40% of the total number of forces. They also take 40% of the casualties." [20]

He also indicated which nation NATO may next invoke its collective military assistance clause against: Russia. Unnamed but not needing to be in the context he was discussing.

"Our NATO Ally Estonia suffered a few years ago from a sustained, directed cyber attack that shut down a lot of essential services.

"Luckily, Estonia was able to withstand the attack. but NATO was called upon to provide advice and assistance, and we've set up a team that can deploy wherever needed, to support any Ally in case they come under this kind of attack."

Rasmussen also singled out Iran and North Korea as potential targets for NATO action, as Clinton and Daalder also did. Those two nations will be at the center of NATO's new international strategy.

He repeated his call at the Munich Security Conference for a NATO-initiated and -dominated worldwide security force:

"A key priority for me is to enhance NATO's 'connectivity' with the broader international community, by building new ties to civilian actors – the United

Nations, the European Union, the World Bank, all the way to the NGO community. We are also deepening our partnerships with countries from across the globe, from Australia to Japan. I believe we should also reach out to the rising stars of this century, such as China and India....And we are pushing ahead with the transformation of our military forces, to make them more flexible and useable."

"NATO is a permanent Alliance, with a multinational political and military structure, and with over 60 years of experience in security cooperation. Put another way, we are no ad-hoc coalition of the willing. And this gives NATO a degree of competence, credibility and legitimacy that encourages even non-NATO countries to put their forces under NATO command."

Daalder also advocated a sweeping, borderless agenda for the military bloc: "In order to provide security for NATO, it is important that one tackles...challenges and threats, if necessary, at the source, which means that NATO will have to operate beyond the territorial confines of the North Atlantic Treaty. And it does, which is why we're in Afghanistan. We have 120-some-thousand troops, and growing, in Afghanistan....We have a counter-piracy mission in the Gulf of Aden because the security of our economic lifeline is affected by the degree to which we can provide security for the ships that are crossing those lines."

"NATO is an actor in a globalized world. And NATO will be involved as an actor in that globalized world, far from the shores, as it has been today, when it has launched the largest military operation in the history of the alliance, 5,000 kilometers from the headquarters in Brussels."

Hillary Clinton also defined the world as NATO's area of responsibility: "Some of the new dynamics we're dealing with were beginning to appear in 1999 when NATO last revised its Strategic Concept. For example, we faced the question of whether the Alliance would engage in out-of-area operations. Today, NATO ships are combating piracy off the Horn of Africa. NATO's Training Mission in Iraq has provided instruction to more than 14,000 Iraqis. We have agreed to work together to counter the missile threat from the Middle East. And in the last two and a half months, Allies have answered President Obama's call to support ISAF's mission in Afghanistan and are scheduled to increase their contributions by nearly 10,000 troops. In an interconnected world, we cannot defend our people by crouching behind the geographic boundaries of the Alliance."

"We were glad to see the Alliance welcome Albania and Croatia last year. And there can be no question that NATO will continue to keep its doors open to new members." An allusion to the remaining former Yugoslav states not yet full NATO members – Bosnia, Macedonia and Montenegro and behind them Kosovo and Serbia – and the former Soviet republics of Georgia, Ukraine and Moldova.

"NATO must also forge deeper partnerships with leading democracies beyond the Euro-Atlantic community. We are already working with many of these nations in Afghanistan. And we must find ways to build on these efforts and encourage more regular cooperation. We have already determined the need for a NATO that can operate at strategic distance."

Clinton, Rasmussen, Albright, Jones and Daalder alike made claims for NATO's global role, but the address by Pentagon chief Robert Gates was in some ways the most blunt and revealing of all.

The website of The Australian gave the title "Peace culture weakens NATO" to an account of his comments, which included his boast that "more than 120,000 troops are serving as part of the NATO-led mission in Afghanistan – and thousands more are on their way," and his insistence on "the expectation that everyone will fulfill their Article 5 responsibilities and duties." [21]

The following are further excerpts from his address:

-At the strategic level, the greatest evolution in NATO over the last two decades is the transition from a static, defensive force to an expeditionary force – from a defensive alliance to a security alliance.

-It is clear that our security interests are no longer tied solely to the territorial integrity of member states, as instability elsewhere can be a real threat. Just consider the types of missions undertaken by NATO over the last two decades – from Bosnia and Herzegovina, to Kosovo, to counter-terrorism in the Mediterranean and counter-piracy in the Gulf of Aden, to the massive, multi-faceted stability, reconstruction, and counterinsurgency effort in Afghanistan.

As Rasmussen and Clinton both mentioned alleged threats to Estonia where the only nation presenting them could be Russia, so Gates targeted the same country in his stressing "the core goal of defending the territory of member states from attack – a point made more relevant after Russia's invasion of Georgia and its recent military exercises on NATO's border, the largest of that type since the collapse of the Soviet Union."

The "core goal" he spoke about is that addressed in NATO's Article 5, which states:

The Parties agree that an armed attack against one or more of them in Europe or North America shall be considered an attack against them all and consequently they agree that, if such an armed attack occurs, each of them, in exercise of the right of individual or collective self-defence recognised by Article 51 of the Charter of the United Nations, will assist the Party or Parties so attacked by taking forthwith, individually and in concert with the other Parties, such action as it deems necessary, including the use of armed force, to restore and maintain the security of the North Atlantic area.

Gates like the other American speakers at the seminar invoked Iran as the justification for interceptor missile deployments, but repeated mention of Estonia and Georgia pertain exclusively to Russia.

He then launched into a diatribe against a fictitious peace contagion enveloping Europe – when almost the entire continent is now absorbed by NATO and practically every nation on it has sent troops to a war zone in Asia, "5,000 kilometers from NATO headquarters."

Indicting European NATO allies' unwillingness to match U.S. military spending – slated to reach an unprecedented \$708 billion next year – Gates said, "Since the end of the Cold War, NATO and national defense budgets have fallen consistently – even with unprecedented operations outside NATO's territory over the past five years."

If anyone still cherishes hope for a peace dividend a generation after the end of the Cold War, Gates has nothing but contempt for them:

"These budget limitations relate to a larger cultural and political trend affecting the alliance. One of the triumphs of the last century was the pacification of Europe after ages of ruinous warfare. But, as I've said before, I believe we have reached an inflection point, where much of the continent has gone too far in the other direction. The demilitarization of Europe – where large swaths of the general public and political class are averse to military force and the risks that go with it – has gone from a blessing in the 20th century to an impediment to achieving real security and lasting peace in the 21st."

A cultural infection of pacifism. A non-existent demilitarization of Europe which threatens peace. Sentiments of this type have not been voiced in Europe itself since the late 1930s and early 1940s, when like now most of the continent was united under one politico-military power.

Notes

1) NATO Expansion, Missile Deployments And Russia's New Military Doctrine Stop NATO, February 12, 2010

 $\frac{http://rickrozoff.wordpress.com/2010/02/12/nato-expansion-missile-deployments-and-russias-new-military-doctrine}{}$

2) United States Department of Defense

http://www.defense.gov/Speeches/Speech.aspx?SpeechID=1423

3) Remarks at the NATO Strategic Concept Seminar

Hillary Rodham Clinton

Secretary of State

Ritz-Carlton Hotel

Washington, DC

February 22, 2010

United States Department of State

http://www.state.gov/secretary/rm/2010/02/137118.htm

4) On New Global Doctrine

Special Briefing on the Future of NATO

Ivo Daalder

Permanent Representative to North Atlantic Treaty Organization (NATO)

Washington, DC

February 23, 2010

United States Department of State,

http://www.state.gov/p/eur/rls/rm/2010/137121.htm

- 5) Atlantic Council, February 24, 2010
- 6) Remarks by NATO Secretary General Anders Fogh Rasmussen at the fourth Strategic Concept Seminar on Transformation and Capabilities, Washington DC February 23, 2010

http://www.nato.int/cps/en/natolive/opinions 61647.htm?selectedLocale=en

7) Speech by NATO Secretary General Anders Fogh Rasmussen at Georgetown University

February 22, 2010

http://www.nato.int/cps/en/natolive/opinions_61566.htm?selectedLocale=en

- 8) International Herald Tribune, October 12, 2006
- 9) Foreign Affairs, September/October 2006
- 10) West Plots To Supplant United Nations With Global NATO

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http://rickrozoff.wordpress.com/2009/08/29/154

- 11) Reuters, February 7, 2010
- 12) Ibid
- 13) Voice of Russia, February 18, 2010
- 14) Russia Today, February 18, 2010
- 15) Afghan War: NATO Builds History's First Global Army

Stop NATO, August 9, 2009

 $\frac{http://rickrozoff.wordpress.com/2009/09/01/afghan-war-nato-builds-historys-first-global-arm}{Y}$

16) Michel Chossudovsky, Europe's Five "Undeclared Nuclear Weapons States"

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17) NATO's Secret Transatlantic Bond: Nuclear Weapons In Europe

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NATO's Sixty Year Legacy: Threat Of Nuclear War In Europe

Stop NATO, March 31, 2009

http://rickrozoff.wordpress.com/2009/08/27/natos-sixty-year-legacy-threat-of-nuclear-war-in-europe

18) Thousand Deadly Threats: Third Millennium NATO, Western Businesses Collude

On New Global Doctrine

Stop NATO, October 2, 2009

http://rickrozoff.wordpress.com/2009/10/02/thousand-deadly-threats-third-millennium-nato-western-businesses-collude-on-new-global-doctrine

19) Remarks by NATO Secretary General Anders Fogh Rasmussen at the fourth Strategic Concept Seminar on Transformation and Capabilities, Washington DC February 23, 2010

20) Speech by NATO Secretary General Anders Fogh Rasmussen at Georgetown University

February 22, 2010

21) NATO Strategic Concept Seminar

Remarks as Delivered by Secretary of Defense Robert M. Gates, National

Defense University, Washington, D.C.

Tuesday, February 23, 2010

http://www.defense.gov/Speeches/Speech.aspx?SpeechID=1423

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